Payment Challenges in the New Immunization Environment

Thursday, November 6, 2025 - 3:00 p.m. (ET)

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Agenda

Chelsea Cipriano, Managing Director, Common Health Coalition (CNC)

Mitchell Finkel, Associate Principal, Avalere Health
Sarah Price, Director, Public Health Integration, National
Association of Community Health Centers (NACHC)
Kate Berry, Senior Vice President Clinical Affairs and Strategic
Partnerships, AHIP

Dan Jones, Senior Vice President, Federal Affairs, Alliance of Community Health Plans (ACHP)

Abby Bownas, Manager, Adult Vaccine Access Coalition



Payment Challenges in the New Immunization Environment

Chelsea Cipriano, MPH

November 6, 2025



Respiratory Season Vaccine Access: a team effort

The Goal: Widespread access for patients and communities

The core players:

- Payers: coverage for vaccines (without cost sharing) across commercial plans,
 Medicaid/CHIP, and Medicare
- Providers: physicians, nurses, pharmacists, other clinicians and various clinical settings order and offer the vaccines
- Public health: operationalizes policy, provides guidance, and clearly communicates about the where, how, and why of vaccination
- Public: makes the choice about getting vaccinated thanks to clear guidance, no cost barrier, clarity about where to go, confidence about the vaccines



Coverage vs. Payment of Vaccines

Coverage

Defines whether and for whom a vaccine is included as a benefit — and under what conditions patients have cost-sharing.

Payment

Determines **how and how much** providers are reimbursed for administering the vaccine, through billing codes and negotiated rates.

COVID-19 Vaccine Availability for Adults, by State

As of October 20, 2025

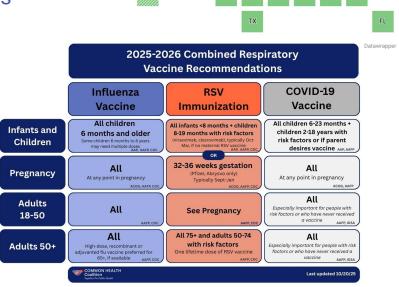
No prescription needed /// Taken an action to maintain vaccine access

AK

Resources

- Toolkits
- Regulatory/legal briefs
- Scenario planning tools
- Explainers
- Recommendations
- FAQs







MD

Updated October 28, 2025

Shared Clinical Decision-Making Guide on Respiratory Vaccines for Clinicians

What is Shared Clinical Decision-Making (SCDM)?

Shared clinical decision-making – also known as individual decision-making – is similar to any other vaccine conversation in which clinicians talk with their patients about the benefits and risks of vaccination for them. These types of discussions (or "counseling") on benefits and risks already occur often – both for recommended vaccines with shared clinical decision-making (e.g., COVID-19 vaccination for healthy children and adults, or HPV vaccination in some adults) and routine vaccines.

Who Can Participate in Shared Clinical Decision-Making for Vaccines?

Primary care physicians, specialist physicians, physician assistants, nurse practitioners, registered nurses, and pharmacists can practice shared clinical decision making in all 50 states.

How to Do Shared Clinical Decision-Making

Multiple options - and you're probably already doing it! Here are some example conversations:

Conversation 1:

- "I recommend you (your child) get the updated COVID-19 vaccine today. The vaccine information sheets you
 have explain the vaccine's benefits and potential risks."
- . "Do you have any questions about the vaccines that you want to talk about?"

Conversation 2:

- Tase that like you (your child) are due for your COVID-19 vaccine today. Generally, if you are older or have
 medical conditions, you are more likely to benefit from the vaccine's protection against severe disease. These
 vaccines cut the risk of being hospitalized by about half. The risks of vaccination are low and rare. The
 information sheet you reviewed shared some additional considerations."
- . "What questions or concerns might you have that I can help answer about vaccine?"

Conversation 3:

- . "Now is when I recommend the updated COVID-19 and flu vaccines for you (your child)."
- [Palient has concerns about side effects]: "I understand that you're worried about COVID-19 vaccine side effects and that's perfectly normal. Most people have mild side effects - like a sore or red arm - or no side effects after getting a COVID-19 vaccine. What's your main concern?"
- "Serious reactions to vaccines can happen but are rare. For every 1 million doses given, we see five or fewer people have a severe alleroic reaction."
- "Heart inflammation after a COVID-19 vaccine is rare. The risk of this kind of heart inflammation is much higher after getting COVID-19 infection than after vaccination itself."
- "You can get flu, COVID-19, and RSV vaccines at the same time. Getting them together can save you time, so you don't have to come back for another visit. ..."

If the patient chooses to not get vaccinated after a shared discussion, try again: "I respect your decision. I'm happy to answer any additional questions, and we can revisit at your next appointment."

Avalere Health

Medicaid Adult Vaccine Provider Reimbursement in 2025:

Comparison Across 50 States and Washington, DC

November 2025 Prepared for NAIIS









"A \$13 increase in Medicaid FFS total pharmacy reimbursement for adult influenza vaccination is associated with a 5.6 percentage point increase in the state vaccination rate for adult Medicaid FFS population."



Global Healthy Living Foundation and IQVIA



Different provider types are reimbursed using modified methodologies that could influence their ability to offer vaccines

Common features of provider reimbursement /



Physician Office

- Reimbursement Model:
 Fee-for-Service
- Benefit: Medical



Pharmacy

- Reimbursement Model: Ingredient cost plus dispensing and/or administration fee
- Benefit: Pharmacy or Medical



FQHC

- Reimbursement Model: Prospective Payment System
- Benefit: Medical

Physician offices are often reimbursed under the medical benefit for both the vaccine product and administration

There are no federal standards for vaccination reimbursement rates. The components of reimbursement for vaccination can vary by state and may include some combination of:

Vaccine product

- Payment to the provider for the cost of a vaccine product
- Most states determine payment rate based on a product's CPT code



Vaccine administration*

- Payment to the provider for the service of administering a vaccine
- Most states, but not all, reimburse adult vaccine administration using CPT code 90471 (90480 for COVID-19)

If reimbursement for the vaccine product is insufficient to cover the cost of acquisition, providers may not offer vaccines, which can affect patient access and vaccine uptake.



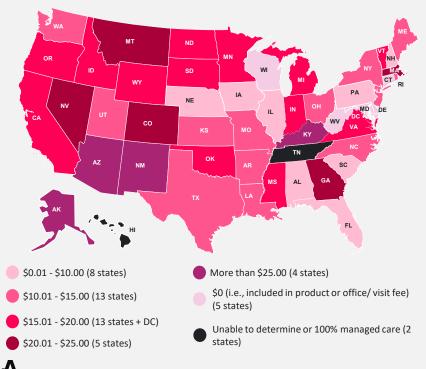
There is a reimbursement differential between vaccines covered by Medicare Part B and those not covered by the program

Medicaid FFS physician office vaccine product reimbursement rates relative to WAC, 2025

Vaccine product (CPT)	State Medicaid reimbursement rate relative to WAC (n=number of states)			States analyzed*
	Below WAC	WAC	Above WAC	(n = row total)
PCV (90684)	4	3	32	39
PCV (90677)	7	1	34	42
COVID-19 (91320)	14	3	26	43
COVID-19 (91322)	5	3	34	42
Tdap (90715)	39	1	4	44
RSV (90678)	24	4	13	41
RSV (90679)	20	8	12	40
Shingles (90750)	30	5	7	42



Median Medicaid administration reimbursement, \$14.78, is well below rates provided by Medicare & commercial payers



44%

Of the Medicare Part B immunization administration rate (\$33.71)

74%

Of the national payment amount, which is used as a proxy for commercial insurance reimbursement rate (\$20.05)



Most states reimburse FQHCs via the prospective payment system which does not directly reimburse for vaccines

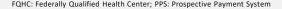
Most FQHCs are reimbursed a pre-determined bundled payment for all services performed during a visit (i.e., a PPS encounter payment). This payment can disincentivize FQHC providers from administering vaccines to Medicaid beneficiaries, potentially limiting access to those beneficiaries.

Illustrative Example

A 45-year-old healthy patient with Texas Medicaid coverage visits Atascosa Health Center for a primary care visit.

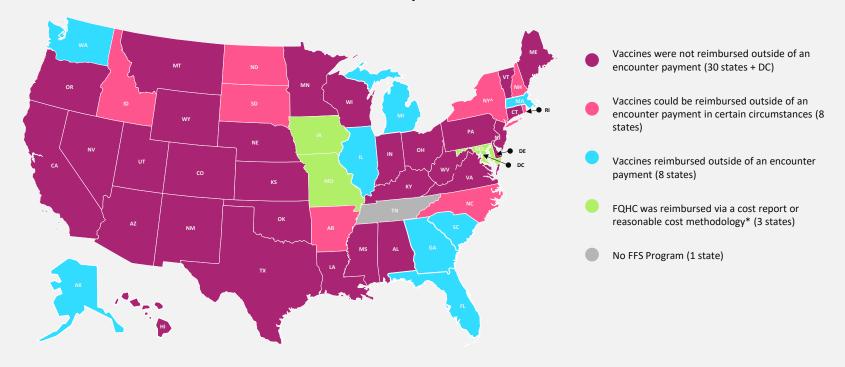
	Scenario 1: Primary Care Visit, No Vaccine Administered*	Scenario 2: Primary Care Visit, COVID-19 & Influenza Vaccines Administered [†]	
Physician Office Reimbursement	\$76.37	\$269.93	
FQHC Reimbursement	\$175.78 (+\$99.41)	\$175.78 (- \$94.15)	

Based on Texas Medicaid FFS reimbursement rates to family practice physicians for a 40-64-year-old periodic comprehensive preventive medicine visit for an established patient (CPT: 99396); † Based on Texas Medicaid FFS reimbursement rates to family practice physicians for a 40-64-year-old periodic comprehensive preventive medicine visit for an established patient (CPT: 99396), Pfizer COMIRNATY 2023-24 (CPT: 91320), immunization administration of SARS-COV-2 vaccine (CPT: 90480), Fluarix Quadrivalent (2023/2024) (CPT: 90686), and immunization administration of a vaccine (90471)



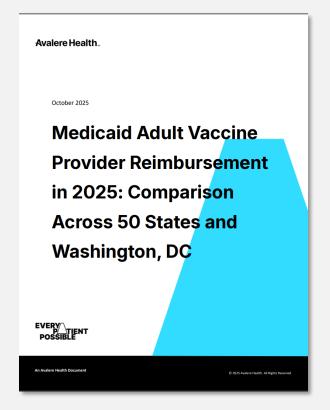


Only 8 states have a reimbursement system that ensures FQHCs are directly reimbursed for vaccination at every visit





Want to learn more?



Access the Full Whitepaper Here:







CURRENT VACCINATION LANDSCAPE IN COMMUNITY HEALTH CENTERS

NAIIS Call

November 6, 2025

An overview of key insights from vaccine discussions with NACHC's Clinical Practice and Health Policy Committees in Oct 2025





AMERICA'S HEALTH CENTERS

AUGUST 2025

Community Health Centers are nonprofit, patient-governed organizations that provide high-quality, comprehensive primary health care to America's medically underserved communities, serving all patients regardless of income or insurance status.



Over 1,500 Community Health Center grantees and look-alikes provided care at 17,000 sites across the country in 2024.

1 in 10 people are health center patients, of whom:

18% are uninsured

59% are publicly insured

90% have low-incomes

64% are people of color

Point-in-time Poll



Financial Changes Impact

65% of CHCs reported financial changes in vaccine programs

Workforce Demands Increase

47% noted increased workforce efforts

Vaccine Access Issues

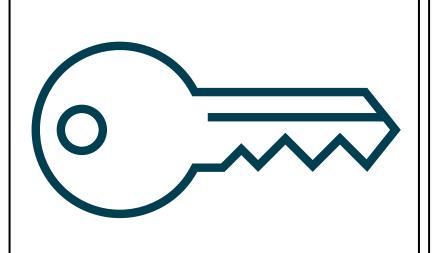
41% experienced vaccine access problems

Lower Patient Demand

92% of CHCs observed reduced patient demand for vaccines



Access Barriers



Financial Unsustainability

CHCs receive only about 30% reimbursement for vaccine claims

Limited Program Coverage

The 317-vaccine program covers only uninsured patients

Delivery and Logistics Challenges

Inconsistent and delayed vaccine shipments

Regional and Operational Barriers

Smaller CHCs face extra burdens, including inability to return unused vaccines and limited regional supplies.



Cost Challenges



Rising Vaccine Costs

Supply Chain Instability

Unpredictable vaccine availability

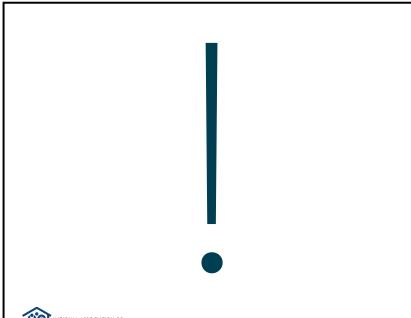
Financial Strain

Centers report additional costs and prepare for worst-case vaccine shortages.

Workforce and Funding Impact

Increased workforce demands and loss of COVID funding

Communication and Safety Concerns



Decline in Vaccine Demand

92% of CHCs report reduced patient demand, especially for COVID-19 and flu vaccines.

Pediatric Vaccine Hesitancy

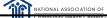
Parents prefer to spread out or limit vaccinations, increasing visit times.

Strain on Healthcare Staff

Longer visits for misinformation discussions add stress to overburdened workers.

Efforts to Rebuild Trust

CHCs use social media, education, and advocacy to counter misinformation.





Recommendations and Collaborative Strategies



Collaborative Partnerships

92% of CHCs support NACHC partnering with organizations to improve vaccine access and materials.

Rebuilding Public Trust

Consistent unified messaging from clinical teams is essential for restoring vaccine confidence long-term.

• Community Engagement Strategies

Local leaders and focus groups help dispel misinformation and understand community concerns.

Building Resilient Healthcare

Collaborative, community-informed approaches strengthen healthcare systems for future challenges.





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Dan Jones

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Thanks!

Any questions?

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